



ARTIFICIAL INTELLIGENCE IN E-BUSINESS – ADVANTAGES AND CHALLENGES

Vladimir Milićević^{a,1}, Aleksandra Zečević^{b,2}, Danilo Đurđić^{b,3}, Maja Kukusheva Paneva^{c,4}

^aFaculty of Mechanical and Civil Engineering in Kraljevo University of Kragujevac, Kragujevac, Serbia

^bFaculty of Economics and Business in Belgrade, University of Belgrade, Beograd, Serbia

^cFaculty of Electrical Engineering, Goce Delcev University, Stip, North Macedonia

ARTICLE INFO

Received 11/28/2025
Sent to revision 12/2/2025
Accepted 12/19/2025
Available online 12/30/2025

Keywords:

artificial intelligence
e-Business
customer experience
operational efficiency
digital transformation

ABSTRACT

E-business, much like other domains of the contemporary economy, is increasingly shaped by the intensive introduction and application of artificial intelligence across a wide spectrum of tasks, such as automation, data-driven decision-making, and the enhancement of customer experience. This paper originates from the idea of examining the current state of AI implementation in digital commerce by analyzing the global market and identifying both the advantages and challenges of adopting AI in modern e-business. The study seeks to identify the key benefits of AI adoption, including operational efficiency, revenue growth, personalized services, and enhanced security, as well as the undeniable challenges accompanying the use of advanced digital technologies, specifically high implementation costs, data quality and availability, legal regulations, and employee adaptability. The research emphasizes that the strategic integration of AI is of critical importance for achieving competitive advantage and ensuring long-term growth in digital markets.

Introduction

Artificial Intelligence (AI) is among the most important technological catalysts for digital change, especially with the focus on electronic business (e-business). Its application allows companies to increase operational efficiency by automating repetitive and cumbersome activities, improving decision-making processes, and delivering customer experiences that are personalized. With the rise of global competition and rising consumer expectations, AI can offer powerful solutions for market analysis with high precision, resource management in an efficient manner and dynamic adaptation to a new business environment (Brynjolfsson & McAfee, 2017; Davenport & Ronanki, 2018).

In the e-business domain, AI applications span several dimensions. These solutions include automation of customer support with chatbots, personalized product recommendations which are generated from machine learning, and intelligent supply chain management systems and forecasting consumer behavior. These applications not only enhance the operational productivity of businesses, but also deliver more value to customers, enhancing their satisfaction and encouraging loyalty in the long term (Chatterjee et al., 2020; Huang & Rust, 2021).

However, despite the obvious advantages, application of AI in e-business implies several problems. These are primarily understood in terms of ethical and legal considerations such as data privacy, security of the system, transparency about the algorithm used, and changes on labor markets (Jobin et al., 2019). Also, businesses often face challenges of high costs of implementation and the requirement to possess a

¹ milicevic.v@mfkv.kg.ac.rs

² aleksandra.zecevic@ekof.bg.ac.rs

³ danilo.djurdjic@ekof.bg.ac.rs

⁴ maja.kukuseva@ugd.edu.kk

wide range of knowledge such as programming, data analytics and strategic business management (Dwivedi et al., 2021).

The main aim of this article is to explore the significant influence of AI on e-business – focusing both on its strategic benefits through application and inherent problems that arise with implementation. Taking this approach, we hope to gain more insights into what AI is doing in the future of e-commerce and for the wider digital economy.

The review is based on a narrative literature review methodology designed to synthesize existing knowledge on the application of artificial intelligence in e-business. Relevant peer-reviewed articles, industry reports, and policy documents published between 2017 and 2025 were selected according to their academic relevance, credibility, and contribution to the topic. The literature was identified through keyword-based searches in major scholarly databases and analyzed using descriptive and comparative analytical techniques to identify recurring themes, evaluate benefits and challenges, and develop an integrated conceptual understanding of AI adoption in e-business.

1. Theoretical Framework

The conceptual model framework of the study is based on two associated fields: Artificial Intelligence (AI) and e-business. A distinction between them and an emphasis on their intersection is essential to understanding how artificial intelligence is transforming present-day digital commerce.

Artificial intelligence can be defined as the discipline that studies how to develop computer systems which could do tasks that humans would consider intelligent i.e., perform cognitive functions such as learning, reasoning, problem solving, perception and understanding of natural language (Russell & Norvig, 2021). Business wise, AI is more than a technological breakthrough, it's a strategic asset which will reshape value creation and the nature of competitive advantages in organizations (Shrestha et al., 2019).

AI is a broad category that involves several subfields, including ML, natural language processing (NLP), computer vision and robotic process automation RPA— each of these contributes toward automating and optimizing a business operation (Jordan & Mitchell, 2015). In e-business, this technology has been applied to different applications such as recommender systems, intelligent personal assistant, fraud detection and predictive analysis.

E-business is the use of the Internet and related technologies to streamline business processes, including primarily marketing and sales as well as production, procurement, inventory management, sales transactions right through to after-sales service (Laudon & Traver, 2021). Unlike e-commerce, which is frequently narrowly considered as online buying and selling of products or services, e-business refers to a wider range in activities including the digital type-designed and supporting process re-engineering (Kalakota & Robinson 2001).

ICT developments, globalization and changing consumer behavior are among the factors supporting e-business growth. The use of information systems as a component has now evolved to include data-driven business models which forms part of the broader e-business in order for companies to become more personalized in how they reach new markets and optimize pricing strategies, or on streamline offerings as they move into global territories (Zwass, 2018).

The implementation of AI in e-business is a disruptive change, which requires companies to develop and deliver value differently. Personalization based on AI improves user experience by providing recommendations that are better aligned with a user's taste (Jannach et al., 2016). Chatbots and virtual agents enhance customer self-service, which lowers contact center costs yet delivers open hours and high speed of response (Shum et al., 2018). In addition, predictive analytics allow companies to predict market trends and reduce risks as well as to facilitate real-time decision-making (Davenport et al., 2020).

This convergence is also closely related to another theme, that is the one of digital transformation where AI acts as an accelerator whereby AI spurs adaptation in organizations in response to fast-changing business contexts (Vial, 2019). Thus, crop in e-business level AI is not just another adopted technology but an enabler of new business models, competitive advantages and value creation mechanisms.

However, the meeting point of AI and e-business presents a number of theoretical as well as practical challenges. These questions include those concerning algorithm bias, protection of data

privacy and AI explainability, which could impact upon consumer trust and compliance with regulations (Binns 2018; Floridi & Cowls 2019). Further, the poverty-related concerns illustrated by taking over the work when people have nothing else to do and may also disrupt normal socio-technological-economic balances should be considered in the approach to adopting AI (Susskind & Susskind, 2015).

Accordingly, the conceptual view underpinning this research acknowledges AI as one of the technological drivers and strategic challenges in e-business. It locates AI within the bigger story of digital transformation, corporate innovation, and ethical control.

2. Market Overview Of Ai In E-Business

The world market of artificial intelligence (AI) in e-business has developed significantly in recent years, mainly as a result of technological progressions, higher digitalization and growing customer requirements for individualized experiences. AI technologies are not more peripheral tools but rather integral parts of a firm's strategic operations and indelibly impact how companies serve customers, organize work inside the business, and compete in digital markets (Bughin et al., 2018; McKinsey, 2021).

Market research showed that there are more than AI market size surpass USD 190 billion in 2023 and grow over CAGR of 35+ % by the year of 2030 (Grand View Research, 2023). Within this explosion, e-commerce and e-business are two of the fastest growing areas as more companies take up AI to improve operational efficiency and increase customer engagement.

Table 1: Global AI Market Size and Growth Forecast

Year	Estimated Market Size (USD Billion)	CAGR (2023–2030)	Key Growth Drivers
2023	190	35%	Cloud computing, big data, digitalization
2025	320		Expansion of AI in customer service & logistics
2030	1,800+		Integration of AI across all business operations

Source: (Grand View Research, 2023).

AI applications in e-business are diverse and span across multiple value-creating areas:

- 1) Customer Experience Management – AI-powered recommendation engines and personalization algorithms, as employed by Amazon and Netflix, are considered benchmarks in tailoring user experiences (Gentsch, 2019). Chatbots and virtual assistants, such as those powered by natural language processing, are now standard features of online retail platforms (Shum et al., 2018).
- 2) Marketing and Sales Optimization – Predictive analytics enables businesses to forecast customer demand, design targeted advertising campaigns, and optimize pricing strategies in real time (Davenport et al., 2020).
- 3) Supply Chain and Logistics – AI is increasingly utilized to enhance inventory management, demand forecasting, and route optimization, thereby reducing operational costs and improving delivery times (Min, Zacharia, & Smith, 2019).
- 4) Fraud Detection and Cybersecurity – E-businesses employ AI-driven anomaly detection systems to identify fraudulent transactions, protect customer data, and ensure secure online transactions (Ngai, Hu, Wong, Chen, & Sun, 2011).

Table 2: AI Applications in E-Business

Application Area	Description	Examples
Customer Experience	Personalization, chatbots, recommendation engines	Amazon, Netflix, Alibaba
Marketing & Sales	Predictive analytics, dynamic pricing, targeted ads	Salesforce Einstein, Google Ads
Supply Chain & Logistics	Demand forecasting, inventory optimization, route planning	DHL, JD.com
Fraud Detection & Security	Anomaly detection, risk scoring, real-time monitoring	PayPal, Stripe

Source: (Gentsch, 2019; Shum et al., 2018; Min et al., 2019).

The e-business AI market is incredibly competitive with powerful global organizations pouring into AI based platforms, startups and niche solutions. For example, Salesforce uses AI with the Einstein platform which offers predictive customer management solutions and Alibaba adopts AI to enhance product recommendation accuracy and more efficient logistics (Liu et al., 2021). It’s an ecosystem defined by a mix of big traditional internationals and nimble smaller entrants, which makes for a flexible model of cooperation and competition.

Table 3: Major Players in AI for E-Business

Company	AI Application	Contribution
Amazon	Recommendation systems, logistics optimization	Industry benchmark in personalization
Alibaba	AI-powered logistics and marketing	Integrates AI at scale in e-commerce
Salesforce	CRM with AI (Einstein)	Predictive sales and customer insights
Microsoft	Azure AI solutions	Cloud-based AI for SMEs and enterprises
Startups	Niche solutions (chatbots, fraud detection)	Agile innovation in specialized fields

Source: (Gentsch, 2019; Shum et al., 2018; Min et al., 2019).

- Following lines indicates regional dynamics in this field:
- North America: Market leadership through technological innovation and strong venture capital investment.
 - Europe: Emphasis on ethical AI, with regulatory frameworks such as the EU Artificial Intelligence Act shaping adoption (European Commission, 2021).
 - Asia-Pacific: Rapid adoption, particularly in China, where AI is deeply integrated into platforms like Alibaba and JD.com, supported by government policies (Ding, 2018).
 - Emerging Markets: Increasing opportunities due to mobile-first digital ecosystems and growing e-commerce penetration, especially in Africa and Latin America (UNCTAD, 2021).

Table 4: Regional AI Adoption in E-Business

Region	Key Characteristics	Examples
North America	Strong venture capital, technology leaders (Google, Amazon)	Amazon, Microsoft
Europe	Regulatory focus (EU AI Act), emphasis on ethical AI	Zalando, EU initiatives
Asia-Pacific	Fastest growth, government-driven AI adoption, major platforms	Alibaba, JD.com
Emerging Markets	Mobile-first ecosystems, rapid e-commerce expansion	Jumia (Africa), Mercado Libre (LatAm)

Source: (UNCTAD, 2021).

Several trends indicate the future trajectory of AI in e-business:

- Hyper-personalization through advanced machine learning models.
- Voice and conversational commerce, enabled by natural language understanding technologies.
- AI-driven sustainability initiatives, such as reducing carbon footprints in logistics.
- Integration with blockchain for secure and transparent digital transactions.

The trajectory suggests that AI will become not only an enabler but also a fundamental infrastructure of e-business ecosystems, transforming value chains, customer relationships, and competitive strategies on a global scale.

Table 5: Regional AI Adoption in E-Business

Trend	Impact on E-Business
Hyper-personalization	Advanced ML models deliver customized experiences at scale
Conversational Commerce	Voice and chatbot interactions as primary sales channels
AI and Sustainability	Optimized logistics to reduce environmental footprint
AI + Blockchain Integration	Secure, transparent, decentralized e-business transactions

Source: (Gentsch, 2019; Davenport et al., 2020).

The global AI market in e-business has been experiencing remarkable growth, reflecting both the increasing adoption of AI technologies by enterprises and the rising demand for intelligent digital solutions. According to Demand Sage (2025), the market was valued at USD 9.01 billion in 2025, with projections indicating that it will reach USD 64.03 billion by 2034. This corresponds to a compound annual growth rate (CAGR) of 24.34%, highlighting the rapid expansion and transformative potential of AI in digital commerce.

This rapid growth is driven by several key factors:

- 1) Expansion of Digital Commerce – As more businesses move online, AI applications become essential for managing large volumes of transactions and user interactions efficiently.
- 2) Increased Investment in AI Technologies – Enterprises are investing heavily in AI infrastructure, including cloud computing, machine learning platforms, and data analytics capabilities.

- 3) Demand for Personalization – Consumers increasingly expect tailored recommendations and interactive digital experiences, which AI technologies can provide at scale.
- 4) Operational Efficiency and Cost Reduction – AI-powered automation in logistics, supply chain, and customer service enables companies to optimize costs while maintaining high service quality.

Table 6: Global AI Market in E-Business (2025–2034)

Year	Market Value (USD Billion)	Annual Growth Rate (%)
2025	9.01	–
2026	11.21	24.34
2027	13.94	24.34
2028	17.32	24.34
2029	21.52	24.34
2030	26.73	24.34
2031	33.22	24.34
2032	41.28	24.34
2033	51.33	24.34
2034	64.03	24.34

Source: (Demand Sage, 2025)

The projected growth underscores the strategic importance of AI in e-business. Companies that adopt AI solutions early are likely to gain competitive advantages, such as enhanced customer engagement, faster decision-making, and more resilient business models. At the same time, the market's rapid expansion creates opportunities for technology providers, startups, and innovators to develop specialized AI solutions targeting niche e-commerce needs.

3. Advantages Of Artificial Intelligence In E-Business

The applications of Artificial Intelligence (AI) in e-business play a key role in improving operational efficiency, customer satisfaction and business performance. The chapter is organized to illustrate the main benefits of e-commerce AI adoption, coming from both empirical research and industrial trends.

AI capabilities can facilitate e-businesses to develop customized and reactive experiences for customers. Live chatbots and virtual assistants deliver instant help, for greater user satisfaction and participation. Chau (2025) explored that AI-based customer service will improve e-commerce shopping experiences, value delivery is a key driver of satisfaction. In addition, AI recommendation systems analyze customer behavior to recommend relevant products, driving up conversion rate and sales. There is a customer motivator for companies to implement AI in the Cx, it's not just about easier experience but where their value and therefore return on loyalty comes from.

AI powers automation of the repeatable tasks, significantly boosting operational efficiency. Businesses can eliminate errors and cut expenditure on operations by automating functions like inventory tracking, sales fulfillment and customer service. According to a report from McKinsey (2025),

companies who implement the technology of artificial intelligence in their practice can raise productivity by 40%, which underlines how AI has impact on the productivity. Additionally, AI supports predictive maintenance and the optimization of the supply chain to minimize downtime and costs. The use of AI helps e-businesses to automate processes, enabling people to work on higher-value activities and innovation.

AI helps e-businesses to take action and make decisions with insights based on data. Machine learning uses algorithms to parse vast amount of data seeking out patterns and learning from them how best to shape corporate strategy. Hadi and Zeebaree (2025) advance that big data provides evidence-based in decision-making, thus helping e-business to move from intuition-based decision to data based. Moreover, AI supports real-time analysis and helps the business respond quickly to changes in market trends or customer needs. Use of AI in big data analysis, brings new values to decision-making processes and contributes to achieving better business results for an e-business.

AI implementation may result in remarkable increase of income and competitive advantage. Personalization and targeted marketing campaigns, powered by AI, leads to higher customer acquisition and retention rates. PwC forecasts that by 2025 AI technology will contribute in excess of \$15 trillion to the world economy and add approximately 26% to GDP growth rates at the local level. AI also allows companies to find new revenue sources by bringing new products and services to market. Using AI, online businesses can stand out in the market and acquire customers better and faster.

Artificial intelligence is pivotal in improving security and thwarting e-commerce fraud. Fraudulent activities are detected using machine learning algorithms by observing how transactions behave and detecting when something seems out of the ordinary. According to SuperAGI (2025), an AI-based fraud detection tool enables e-commerce companies to keep a step ahead of those committing the fraud, and cuts down on false positives. Further, with AI transactions can be tracked in real time inflating and allowing businesses to immediately respond to security risks. AI-based security measures will protect customer data, allowing e-businesses to build and keep trust which is important for any business to maintain growth. Artificial intelligence technologies offer the e-businesses scalability and adaptability that are required to succeed in an increasingly dynamic market. Businesses can also scale their operations without incurring substantial infrastructure costs through cloud-based AI offerings. According to the latest report published by Coherent Market Insights (2025), With a CAGR of 25.5%, Global Artificial Intelligence in E-Commerce Market is estimated to reach USD 37.69 billion over the forecast period, indicates that AI plays increasing importance for the e-commerce sector. Moreover, AI helps businesses react to shifting market dynamics and customer demands through insights powering strategic moves. Adopting AI, e-commerce businesses can become more dynamic and better react to market changes.

4. Challenges of Applying Artificial Intelligence in E-Business

While there are many objectives e-businesses expect to achieve through AI, tackling the risks and growing pains of implementation is extremely important. Understanding these issues is crucial if business is to undertake AI in a strategic and sustainable manner.

Implementing AI systems requires enormous investment in hardware, software development, and ongoing support. It costs staff for high-performance computing and cloud services, as well as people who can develop, train, and manage AI models. The initial costs of AI adoption, according to research by Coherent Market Insights (2025) are a barrier to many small and medium-sized enterprises. Also, costs are ongoing, involving the expense of regular software upgrades and system improvement to keep AI models working accurately and efficiently. Companies must also make strategic investments in cybersecurity to protect AI systems from intruders and from losing customer data held as sensitive company secrets. Failure to budget can put both the company and the performance of AI at risk.

AI systems rely heavily on large amounts of high-quality data. The accuracy and reliability of AI-driven decision-making is predicated on the quality, breadth, and completeness of the data that is used to train models. Incomplete, inconsistent, or biased datasets can result in erroneous predictions as well as false recommendations and unintended discrimination. A case in point is e-commerce recommendation engines which, drawing on unilaterally biased purchasing data, may favor one group of customers over another, resulting in the loss to or inflow of large potential customer foundations. Ensuring data governance, pre-processing, and continuous monitoring is crucial to mitigate these risks.

The introduction of AI into e-business must comply with rising legal frameworks, especially in localities like the European Union. The EU Artificial Intelligence Act (EU AI Act), set to come into effect in 2025,

imposes strict requirements of transparency, safety and accountability on AI. Those organizations failing to meet the required standards will face considerable fines, as high as 7% of their global profits or 35 million euros whichever is larger (European Commission, 2021). One of the chances is to be able to document all processes in AI decision-making, ensure algorithms are explainable and put in place secure data storage and processing rules. Failure to comply can result not just in large fines but damage to a company's reputation as well, affecting its credibility among customers and standing in the market.

When AI is introduced, both staff and consumers often resist it. Reasons range from the fear of job loss to impacts on existing processes. Employees may see AI as a threat to their positions while customers are concerned about privacy and the ethical use of AI (Dwivedi et al., 2021). To surmount this challenge, companies need to carry forward a change management strategy including:

- Employee training: Teaching staff to work alongside AI systems rather than being replaced by them.
- Transparent communication: Explaining the purpose, benefits, and limitations of AI to both employees and customers.
- Ethical guidelines: Ensuring AI is used responsibly to maintain trust and engagement.

Overcoming human resistance is essential for successful AI onboarding, as well for the ongoing survival of an organization.

While AI has transformational benefits for e-business, its deployment does not come without difficulties. Expenses, data excellence concerns, the regulatory framework and human hesitation are all key considerations that may undermine how well AI investments work. Business leaders must take a multi-faceted approach, bringing technology adoption into balance with governance, ethics and employee engagement. Tackling these challenges early will enable AI to fulfil its promise, while ensuring that risks and negative impacts are anticipated and addressed.

Conclusion

The application of Artificial Intelligence (AI) in e-business represents a radical force to the digital commerce of today. This study highlights that AI technologies bring considerable purposes, both strategically and operationally advantageous, to companies that integrate them. They enable better customer experiences, smoother processes and decisions based on data. Personalized recommendations, predictive analytics and automation powered by AI not only improve efficiency but also contribute to revenue growth and product differentiation. The e-business AI market at present has been rapidly expanding globally, with major growth expected over the coming ten years. This reflects AI's widening usage across industries; as consumers demand personalized services for a better user experience; better operational efficiency is needed by all companies; and there's a greater need than ever for customer interaction. Companies that embrace AI strategically will become the winner of an enduring competitive advantage, positioning themselves as leaders of this new digital economy. However, the process of AI adoption is by no means trouble-free. High implementation costs, data quality issues, regulatory requirements, and human resistance are all factors which greatly influence the effectiveness of AI initiatives. Conformity with legal frameworks such as the EU AI Act, and ethical governance of AI systems, are vital for long-term sustainability and customer confidence. In addition, organizations must invest in employee training, change management, and open communication. This will help eliminate resistance and reap the benefits of AI. To sum up, AI in e-business is both a mighty helper and difficult issue. Balancing technology with politics and human emotions can help its successful adoption. Companies that deal with these challenges well are likely to thrive in a more competitive digital environment, driven by data. As the technology of AI continues to evolve, its strategic integration will decide how the future of e-business will unfold in complete reconstruction of customer relationships, production relationships and even the value chain.

References

1. Binns, R. (2018). Fairness in machine learning: Lessons from political philosophy. *In Proceedings of the 1st Conference on Fairness, Accountability and Transparency* (pp. 149-159). PMLR.
2. Brynjolfsson, E., & McAfee, A. (2017). *Machine, platform, crowd: Harnessing our digital future*. W. W. Norton & Company.
3. Bughin, J., Seong, J., Manyika, J., Chui, M., & Joshi, R. (2018). *Notes from the AI frontier: Modeling the impact of AI on the world economy*. McKinsey Global Institute.

4. Chatterjee, S., Rana, N. P., Tamilmani, K., & Sharma, A. (2020). The impact of artificial intelligence on customer experience in banking sector. *International Journal of Bank Marketing*, 38(7), 1579–1601.
5. Chau, H. K. L., Ngo, T. T. A., Bui, C. T., & Tran, N. P. N. (2025). Human-AI Interaction in E-Commerce: The Impact of AI-Powered Customer Service on User Experience and Decision-Making. *Computers in Human Behavior Reports*, 100725.
6. Chen, H., Chiang, R. H., & Storey, V. C. (2020). Business intelligence and analytics: From big data to big impact. *MIS Quarterly*, 36(4), 1165–1188.
7. Coherent Market Insights. (2025). *Artificial Intelligence in E-Commerce Market Forecast, 2032*. Retrieved from <https://www.coherentmarketinsights.com/industry-reports/artificial-intelligence-in-e-commerce-market>.
8. Davenport, T. H., & Ronanki, R. (2018). Artificial intelligence for the real world. *Harvard Business Review*, 96(1), 108–116.
9. Davenport, T. H., Guha, A., Grewal, D., & Bressgott, T. (2020). How artificial intelligence will change the future of marketing. *Journal of the Academy of Marketing Science*, 48(1), 24–42.
10. Demand Sage. (2025). *Artificial intelligence in e-business market report 2025–2034*. Demand Sage. <https://www.demandsage.com/ai-in-e-business-market>.
11. Ding, J. (2018). *Deciphering China's AI dream*. Future of Humanity Institute, University of Oxford.
12. Dwivedi, Y. K., Hughes, L., Ismagilova, E., Aarts, G., Coombs, C., Crick, T., ... & Williams, M. D. (2021). Artificial Intelligence (AI): Multidisciplinary perspectives on emerging challenges, opportunities, and agenda for research, practice, and policy. *International Journal of Information Management*, 57, 101994.
13. European Commission. (2021). *Proposal for a regulation laying down harmonised rules on artificial intelligence* (Artificial Intelligence Act). COM/2021/206 final.
14. Floridi, L., & Cowls, J. (2019). A unified framework of five principles for AI in society. *Harvard Data Science Review*, 1(1), 535–545.
15. Gentsch, P. (2019). *AI in marketing, sales and service: How marketers without a data science degree can use AI, big data and bots*. Springer.
16. Grand View Research. (2023). *Artificial Intelligence Market Size, Share & Trends Report 2023–2030*. Grand View Research.
17. Hadi, M. A., & Zeebaree, S. H. (2025). Data-Driven Decision Making for E-Business Success: A Review. *Asian Journal of Research in Computer Science*, 18(4), 209–236. Retrieved from <https://www.researchgate.net/publication/390056246>.
18. Huang, M.-H., & Rust, R. T. (2021). A strategic framework for artificial intelligence in marketing. *Journal of the Academy of Marketing Science*, 49(1), 30–50.
19. Jannach, D., Adomavicius, G., & Tuzhilin, A. (2016). Recommendation systems: Challenges, insights, and research opportunities. *AI Magazine*, 37(3), 29–40.
20. Jobin, A., Ienca, M., & Vayena, E. (2019). The global landscape of AI ethics guidelines. *Nature Machine Intelligence*, 1(9), 389–399.
21. Jordan, M. I., & Mitchell, T. M. (2015). Machine learning: Trends, perspectives, and prospects. *Science*, 349(6245), 255–260.
22. Kalakota, R., & Robinson, M. (2001). *e-Business 2.0: Roadmap for success*. Addison-Wesley.
23. Laudon, K. C., & Traver, C. G. (2021). *E-commerce 2021: Business, technology, society* (16th ed.). Pearson.
24. Liu, C., Chen, H., & Chou, T. (2021). Artificial intelligence in e-commerce: A comparative study of Alibaba and Amazon. *Journal of Electronic Commerce Research*, 22(1), 22–40.
25. McKinsey Global Institute. (2025). *The Impact of AI on Business and Society*. Retrieved from <https://bfgs.com/the-impact-of-ai-on-business-and-society/>.
26. Min, H., Zacharia, Z. G., & Smith, C. D. (2019). Defining supply chain management and its performance measurement system. *Journal of Business Logistics*, 40(2), 56–72.
27. Ngai, E. W. T., Hu, Y., Wong, Y. H., Chen, Y., & Sun, X. (2011). The application of data mining techniques in financial fraud detection: A classification framework and an academic review of literature. *Decision Support Systems*, 50(3), 559–569.
28. PwC. (2025). *50 NEW Artificial Intelligence Statistics* (July 2025). Retrieved from <https://explodingtopics.com/blog/ai-statistics>.
29. Russell, S., & Norvig, P. (2021). *Artificial intelligence: A modern approach* (4th ed.). Pearson.

30. Shrestha, Y. R., Ben-Menahem, S. M., & Krogh, G. V. (2019). Organizational decision-making structures in the age of artificial intelligence. *California Management Review*, 61(4), 66–83.
31. Shum, H. Y., He, X. D., & Li, D. (2018). From Eliza to Xiaolce: Challenges and opportunities with social chatbots. *Frontiers of Information Technology & Electronic Engineering*, 19(1), 10–26.
32. SuperAGI. (2025). *How AI Fraud Detection Is Revolutionizing E-commerce Security: Trends and Tools*. Retrieved from <https://superagi.com/how-ai-fraud-detection-is-revolutionizing-e-commerce-security-trends-and-tools/>.
33. Susskind, R., & Susskind, D. (2015). *The future of the professions: How technology will transform the work of human experts*. Oxford University Press.
34. UNCTAD. (2021). *Digital Economy Report 2021: Cross-border data flows and development – For whom the data flow*. United Nations.
35. Vial, G. (2019). Understanding digital transformation: A review and a research agenda. *The Journal of Strategic Information Systems*, 28(2), 118–144.
36. Zwass, V. (2018). Electronic commerce: Structures and issues. *International Journal of Electronic Commerce*, 22(2), 243–277.